

Dear Martin,

On behalf of the entire REEEP Governing Board, we would like to express our sincere thanks for your tremendous efforts and success in developing what today makes a highly successful REEEP organisation.

These successes reached a first peak this year, when REEEP and NEFCO started to mainstream through a EUR 58 million programme what had begun as the Beyond the Grid Fund for Zambia to three other countries, preparing the ground for further expansion and increased impact. The fact that BGFZ was also awarded two major international accolades this year, the Ashden Award for Sustainable Finance and the Momentum for Change Award from the UNFCCC, is an additional sign of how much REEEP has changed and developed under your guidance.

Many more initiatives now point the way for REEEP's future development and growth thanks to your efforts. These include REEEP's new project on productive clean energy solutions for SMEs in Namibia, Zambia, and Tanzania, the Southern African Renewable Energy Investment and Growth programme (SOARING); our work on an innovative Guarantee Fund, and the Austria-Nepal Renewable Energy Blended Finance initiative. Last but not least, PFAN is moving ahead and growing its outreach and impact steadily with increasing success – and PFAN would not have moved to UNIDO and REEEP without your initiative and relentless endeavours. .

We proudly acknowledge that REEEP has attained a high is now at an unparalleled level of success, whilst poised to grow much further long term. REEEP's future growth will also widen our energy access programmes to the Asia Pacific, building on the current excellent team with its capacities to deliver ever more innovation and impact. The REEEP Governing Board and I as Chair will join forces with the REEEP Team to finalize the next business plan and continue to build REEEP's success.

You are leaving in order to build your next venture, jointly with your wife, a private consultancy with several partners; for this the REEEP Governing Board wishes you strength and luck in equal measure to ensure the same success that you had with REEEP.

Knowing that you will always continue to care about our organisation and how it develops the best possible impact, we certainly would work again with you, Martin, when opportunities arise.

We thank you for eight successful years, and we wish you all the best success for your future.

Maher Chebbo

Alfred Ofosu-Ahenkorah

Elfriede More

Ari Huhtala

For the REEEP Governing Board